



# The Dutch and Flemish accreditation system

The accreditation experience of  
the Graphical and digital media department of  
the University College Arteveldehogeschool - Ghent, Belgium



# What is (initial) accreditation?

**Assessment** of the **quality** of a degree program

**Accreditation** of offered and registered programs in the official register of *recognized* programs in the Netherlands and in Flanders

**Initial accreditation** to recognize *new* programmes

# (Initial) Accreditation Frameworks

Drawn up by the **NVAO** ([www.nvao.net](http://www.nvao.net)), the Dutch and Flemish accreditation organisation



NVAO **stipulated** the

- accreditation procedure,
- quality standards,
- assessment rules.

**Different**, though as analogous as possible, frameworks for the Netherlands and Flanders due to disparities in the higher education systems

All-purpose, accessible, universal frameworks to accommodate the **diversity** of programs and the **autonomy** of institutions



# Initial Accreditation Frameworks

In the **Netherlands** ...

6 themes subdivided into 19 standards

In **Flanders** ...

the same 6 themes subdivided into 21 standards

Assessment on a **2-point scale**: 'satisfactory' or 'unsatisfactory'

'**ex ante**' assessment as a more extensive assessment of learning outcomes cannot yet be undertaken



# Accreditation Frameworks

In the **Netherlands** ...

6 themes subdivided into 21 standards

In **Flanders** ...

the same 6 themes subdivided into 23 standards

Assessment on a **4-point scale**:

- 'unsatisfactory',
- 'satisfactory',
- 'good' ,
- 'excellent'.



# Differences between frameworks

Main difference ...  
the theme '**Results**'

For a program that is already offered ...  
assessing whether it achieves its previously set objectives, i.e its  
**learning outcomes**.

- *Does a program deliver what it promises to deliver?*

For new programs ...  
called '**Conditions for Continuity**'

- *Is the institution sufficiently solvent?*
- *Are sufficient financial resources invested?*
- *Are students guaranteed that they'll be able to complete the program and find employment?*



# Focus on learning outcomes

Development to a **competence-based education** system since the early '90s

The **focus of education** moved ...

... from the *teaching* process with a bias on transfer of knowledge, *input*-based process expressed in workload and length of studies

... to the *learning* process with a bias on adequate performance in a working context, *output*-based process expressed in the competences achieved



# Learning outcomes at 3 levels

Are **INTENDED** learning outcomes in line with the required level and subject of the program and with what is (inter)nationally expected of a program in that subject?

Judging the **POTENTIAL** learning outcomes, the competences a student can achieve in the program as it is offered.

Assessing the **ACHIEVED** learning outcomes, the competences a graduate has actually acquired during his/her studies.





# Accreditation steps

The institution/program carries out a **SELF-EVALUATION** of the program concerned. A report is delivered to an assessment panel according to the themes, standards and criteria of the relevant framework.

**EXTERNAL ASSESSMENT** to verify the assertions contained in the report. The assessment panel writes down its objective findings, subjective considerations and conclusions in an assessment report.

The institution submits an application for **ACCREDITATION** to NVAO by sending in the assessment report.



# Self-evaluation: our experience (1)

Importance of an **internal supporting quality assurance service**

A **time and labour consuming** process

In December '09 a report comprising no less than **168 A4 pages** (attachments not included) was delivered to the assessment panel

The **6 themes** of the framework were carefully explored:

1. *Targets of our education*
2. *Our program/curricula*
3. *Personnel availability*
4. *Facilities*
5. *Internal quality assurance*
6. *Results*



# Self-evaluation: our experience (2)

## Pitfall ...

People might start to 'force' the text in the direction of the proposed framework.

The framework cannot *entirely* be realized.

Describe *realistically* what exists.

Deduce in the framework which elements one can use to describe the *strengths* and *points of attention*.



# Self-evaluation: our experience (3)

We reflected upon '**the scene**' of our education positioning it in a broad spectrum paying attention to the educational and international context, labor market, partners, etc.

We had to demonstrate that we share a **vision** and **strategic plans** (how and why?) gaining the required results.

We had to **justify choices** in terms of curricula, learning paths, methodology, material means and personnel issues.

We had to clarify the **results** of our educational activities. We measured the effects, focused on educational research and quality control, etc.



# Self-evaluation: our experience (4)

The report should be **correct**, **complete** and '**recognizable**', i.e. all staff members should be able to identify themselves with the text.

**Harmony** between the text and the perception of it by the owners of the process/product is crucial. Feedback of all text parts is therefore to be constantly communicated.

The report is fine-tuned by **reading committees**, both internal and external parties incl. the field and alumni.



# External assessment: our experience (1)

**28-30 June '10:** an assessment panel visited our department. It will visit later this year Flemish institutions offering a similar program.

The entire **program** of this visit was laid down by the commission itself.

A thorough **preparation** was required.

The **composition of the assessment panel** was in line with NVAO requirements and included a large representation of the field and one education specialist



# External assessment: our experience (2)

Finding a relevant and supporting sample of **discussion partners** was highly significant.

The commission also invited for a discussion:

- 10 *representatives of the professional sphere of action*,
- 10 *graduates* ,
- 20 *students*,
- *lecturers and technical staff*.

*4 international strategic partners* of the department joined the discussion when it came to assessing the international dimension of our curriculum.

It was crucial to keep all parties concerned **highly involved** and **motivated**.



# Accreditation decision (1)

## If **positive** ...

the program is accredited, i.e. included in the official register:  
the degree awarded is recognized by the national authorities.

An accredited program receives public funding and students enrolled receive support (e.g. grants).

A positive accreditation decision has a fixed period of validity:  
6 years for the Netherlands and 8 years for Flanders.

A well-functioning **internal quality assurance system** is to ensure that the program retains its quality during this period.





# Accreditation decision (2)

If **negative** ...

the program loses accreditation, i.e. is deleted from the official register and can no longer be offered.

However, there is a possibility of **temporary recognition** during a recovery period (1 to 3 years in Flanders, 2 years in the Netherlands).

The institution submits an application for temporary recognition. As well a detailed plan for improvement should be put forward.

Institutions can lodge an **appeal against accreditation decisions** taken by NVAO.



# Accreditation decision (3)

The panel's assessment report and NVAO's accreditation report (including the accreditation decision) are **published** by NVAO.

The public accreditation report includes a **ranking** and **descripton** of similar programs offered in Flanders. It offers transparency and clarity about the programs' quality etc. to all target groups involved.



# Conclusion: our accreditation experience

A time and labor consuming operation, though very  
**REWARDING**

- *It pushes the department to define and explicate its vision and policies and to defy external scrutiny of it.*
- *It requires the department to share this information with staff and external organisations/contacts*
- *It compels the department to keep hold and stock of the results of its policies, activities and resource management.*
- *It offers the department a unique opportunity to amass and share information that previously might be dispersed. It provides both the commission, management and all staff with a thorough and substantiated overview.*
- *It offers the department some crucial, external expert advice regarding its key processes.*
- *It constitutes the kick off point from where a new series of continuous internal quality assessment processes will start.*

# Any questions?

Thank you for your attention

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